



### **Thomas C. O'Connor**

Chairman of the Board, President & CEO

Tom O'Connor is chairman of the board, president and chief executive officer of DCP Midstream, LLC, one of the nation's largest natural gas gatherers and processors, the largest natural gas liquids (NGLs) producer and one of the largest NGL marketers in the U.S.

O'Connor's career spans more than two decades in the energy industry. Before joining DCP Midstream, he was group executive and president of commercial businesses for Duke Energy where he oversaw the Midwest non-regulated generation, Duke Energy International, Duke Energy Generation Services, the telecommunications businesses, Duke Energy's equity in Crescent Resources, and all corporate development and merger and acquisition activities. O'Connor served as group executive and chief operating officer of U.S. Franchised Electric and Gas for Duke Energy.

O'Connor joined Duke Energy in 1987 as supervisor of environmental compliance for Algonquin Gas Transmission in New England before being promoted to manager of environmental compliance in 1988, then manager of market development for Algonquin the following year. Since 1994, O'Connor has served as senior vice president of marketing and capacity management, vice president of marketing, vice president of East Coast marketing for the Northeast Pipeline Group and president of PanEnergy Development Co. Previously, he served Texas Eastern Transmission Corp. as director of marketing services and director of business development. O'Connor was named president of Duke Energy Gas Transmission's (DEGT) U.S. operations in conjunction with Duke Energy's acquisition of Westcoast Energy Inc. in 2002. He was named president and chief executive officer of DEGT in December 2002. He was named group vice president of corporate strategy on March 1, 2005.

The Lawrence, Mass., native received a bachelor of science degree in biology, cum laude, and a master of science degree in environmental studies from the University of Massachusetts at Lowell. He also completed the Harvard Business School Advanced Management Program. He is a member of the Science Development Board at The College of Arts & Sciences at the University of Massachusetts at Lowell, and was named Distinguished Alumnus of 2004 by the biology department.

Born in 1955, O'Connor and his wife, Diane, have two daughters and a son. He and Diane reside in Denver, Colo.

DCP Midstream, LLC, headquartered in Denver, Colorado, leads the midstream segment as one of the nation's top three largest natural gas gatherers and processors, and the largest natural gas liquids producer and marketer in the U.S. DCP Midstream operates in 17 states across eight producing regions. DCP Midstream is a 50:50 joint venture between Spectra Energy and ConocoPhillips. The Company owns the general partner of DCP Midstream Partners, LP, a master limited partnership, and manages and operates its assets in Colorado, Louisiana, Michigan, Oklahoma, Texas, Wyoming and the northeast U.S.

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