

A woman from the waist down is shown wearing a dark grey skirt with a white waistband and a small white bow at the hem, and a white long-sleeved shirt with a dark vest. She is holding a rolled-up white document with blue ends. She is wearing bright red, sparkly high-heeled shoes. The background is a plain white wall.

*Innovate... Invest... Deliver.*

**Spectra  
Energy.**

## **We'd rather roll up our sleeves than click our heels and hope we get there.**

Lucky for us, we believe in hard work.  
We're not relying on clicking our heels –  
or a yellow brick road to success.

We've built one of North America's  
premier natural gas infrastructure  
companies by thinking boldly...  
planning wisely... and working hard.  
And, we're expanding our network  
of pipelines to meet the energy needs  
of tomorrow.

Wherever you're headed, experience  
outpaces flashy footwork. Hard work  
delivers. Lucky for you.

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